

Report on Liaison Activities

WP5 - Dissemination

LIBER

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SUMMARY

The work of liaising with stakeholder organisations has many crossovers with the wider dissemination efforts of Work Package 5, as outlined in D5.2 (Dissemination Plan), and they share similar goals of increasing the project's visibility and therefore its ability to reach the necessary audiences.

This report compiles information about the various liaison efforts undertaken by the FOSTER project partners in the course of their ongoing collaborations with open access training activities. After defining the basic understanding of what constitutes 'liaison', the report logs the various ways in which the partners have engaged and communicated with relevant stakeholder organisations in order to build lasting relationships. In combination, these activities constitute the major ways in which FOSTER has developed awareness of, support for, and sustainable interest in, its broader project goals.

The final sections of the report outline plans and recommendations for the further development of FOSTER's liaison goals into the second and final year of the project.

1. INTRODUCTION

This section will define the terms of liaison activities, and identify the key stakeholders and the types of liaison undertaken by the project partners.

1.1. DEFINITIONS

For the purposes of this task, “liaison” can be defined as communication or co-operation between two or more groups. Liaison activities are cumulatively geared towards creating and aligning a community of stakeholders and organisations, parallel projects and interested individuals (researchers, academics, librarians, end-users, policy-makers etc.), with the ultimate goal of maximising the impact of FOSTER’s efforts to bring Open Science training to European researchers. Strategically, this means identifying the most opportune organisations with which to liaise, and then pursuing collaborative or communicative relationships.

All of the consortium partners have extensive, extant networks of contacts and regular collaborators, and these contacts are proving invaluable in raising awareness of the project’s activities, either through mailings or direct personal contact. Events, workshops, conferences and symposia (including project preparation meetings) will provide multiple, unpredictable opportunities for engagement, networking and promotion of the FOSTER training programme. However, this task focuses on points of contact that can produce lasting, shared benefits, or opportunities for collaboration that will help to cascade the outcomes of FOSTER to a larger audience beyond the Consortium’s existing circuit of influence. Beyond the immediate need to generate interest in (and therefore traffic towards) the FOSTER Portal, where interested parties can be directed to the most relevant content for their individual objectives, the primary aim of liaison activities should be to forge relationships and uncover new opportunities to stimulate the uptake of the project’s outputs. The objectives can therefore be provisionally summarized as follows:

- Liaise with targeted stakeholder groups to raise awareness of FOSTER activities.
- Liaise with targeted stakeholder groups to construct lasting relationships and collaborative activities.
- Liaise with relevant organisations, associations, and related projects to discuss and formulate co-sponsored, co-branded or shared efforts towards workshops and training.
- Liaise with relevant conference organisers to embed FOSTER content, including training and workshops, in prominent international conferences and symposia.
- Engage with the research community for feedback concerning the development of the FOSTER Portal, and the collection of training contents for inclusion in the Portal.

Overall, then, the efforts of this task are to be directed towards cementing FOSTER’s place as a key site for the development of training materials by generating new relationships with existing members of the research community.

1.2 OPPORTUNITIES FOR LIAISON ACTIVITIES

There are numerous ways in which FOSTER's partners have sought out and built relationships and collaborations with associated organisations and projects. (1) Liaison opportunities might arise during the usual interactions they have with other organisations at conferences, workshops, project development meetings etc., where they can represent the interests, or promote the goals, of FOSTER and its participants. (2) Alternatively, liaison might be actively sought with projects and organisations which have been identified as having crossover potential in the form of shared interests and objectives. Other EU projects working in similar or complementary areas are particularly useful in this respect. (3) Existing networks of contacts can be activated to raise awareness of and support for the FOSTER concept amongst groups whose interest and shared aims are already known to be in place.

The following actions were proposed for the FOSTER consortium to pursue with stakeholder organisations in order to build liaison relationships:

- Continue to identify and record potential liaison activities involving relevant organisations, stakeholders and events.
- Pursue new liaison activities with stakeholder organisations. These may take the form of contributions to conferences and workshops, long-term discussion and collaboration with partner organisations, or cross-promotion of FOSTER at related events.
- Contribute to training events wherever possible, promoting FOSTER, its Portal, and its objectives to the wider research community and in collaboration with stakeholders.
- Maintain existing relationships with stakeholder organisations and record these as evidence of liaison activity and/or community alignment.
- Promote the FOSTER Portal and associated activities during attendance at conferences and workshops, and actively seek to develop links with stakeholder organisations at these events. Report such actions to the task leader.

These goals have driven the approach to making and maintaining contact with stakeholder organisations, even where the liaisons may have ultimately proven fruitless.

1.3 IMPORTANCE OF LIAISON ACTIVITIES

The quality and importance of the project's "high level" liaison activities could also be evaluated according to several criteria:

- How important/relevant is the targeted organisation to the aims and objectives of FOSTER?
- How will FOSTER's objectives be more effectively achieved as a result of the activity?
- What can FOSTER contribute to the liaison partner's own activities? What can we offer to, and receive from, them in return? FOSTER can, for instance, offer to advertise their workshops/events on our website, but can also request in return that they add the contents of their events to the FOSTER portal's collections.
- Are there foreseeable opportunities for further collaboration on future projects beyond FOSTER?

- At every stage of the liaison activities, project partners will record any activities that can be considered under the banner of “liaison”, in order to quantify and evaluate the spread of information about the project and the portal. Much of this information can and should be drawn from existing information gathered for activity reports under WP5.1 (Dissemination). We will use the existing templates for reporting on events in the training calendar, which will provide detailed information to feed back into the creation of future events.

The aim is thus to produce a series of bilateral, interconnected and strategic activities designed to connect the work of the FOSTER partners with a broader research community. These activities are partly about engaging with stakeholder groups, but they are also about making those communities known to FOSTER, so that we can better anticipate and meet their needs.

1.4 TYPES OF LIAISON ACTIVITIES

Liaison refers to a collaborative means to a mutually beneficial end. As such, there can be no exhaustive typology of liaison activities, since they are limited only by the creative imagination of the participants. However, we can identify several main forms which liaison may take in order to promote the projects goals and maintain or create contacts with participant audiences:

- **Conferences and Workshops:** FOSTER partners may work together with other organisations to produce content (training, presentations, posters etc.) for scheduled conferences. These may be presented to public audiences, or to invited delegates, or to the membership of partner organisations, but these are often the best ways to reach audiences of already identified interested parties (e.g. the best way to communicate with communities of research administrators is likely to be through the conferences arranged by their official associations).
- **Training Events:** More specifically, training events and programmes designed in collaboration with other organisations and projects. These may be designed with a particular audience in mind, or address issues of importance at a local or national level. Co-organising such events, or even contributing alongside other organisations and project representatives can be an excellent way to share ideas, connect similar audiences, and pool the effort of locating and targeting interested stakeholders. FOSTER is both sponsoring and contributing to the production of training events, and harvesting their contents for continued dissemination via the FOSTER Portal. By sharing these duties with representatives of other projects undertaking similar work, FOSTER can consolidate the training efforts that are going on across Europe and which might otherwise remain dispersed and disconnected. FOSTER’s involvement can also help to shape the nature and direction of training for Open Science and related areas in Europe, and thus influence the future practice and reception of European research.
- **Project Management:** All of FOSTER’s partners are at work on multiple projects, mostly funded by the European Commission. This allows them to exploit networks of contacts from projects that may be working on similar, complementary or cross-disciplinary initiatives. Using the search facilities of OpenAIRE, we have been able to identify the range of projects working alongside FOSTER, and to make contact with the managers of those projects most closely aligned with FOSTER’s aims.
- **Professional & Student Associations:** These organisations represent the interests of self-identified stakeholder groups, and are an excellent way to locate and communicate with particular ideas through the contact points of their official associations and societies. FOSTER is

therefore working with student associations and professional associations to survey their needs and contribute to their conferences and publications.

- **Interpersonal Communication:** The kinds of personal communication that take place at conferences, meetings and informal gatherings can serve as initiators of further discussion and liaison. This kind of liaison is almost impossible to quantify, even though it serves an important function. FOSTER partners are all widely active in their own countries and beyond, and are thus able to maintain relationships that might prove to be strategically valuable at some point.

1.5 TYPES OF STAKEHOLDERS

Contributors to this task helped to produce a spreadsheet of key stakeholders, organising them into categories that will enable greater targeting for information purposes. Contributors are able to draw upon their individual networks and interests to locate possible liaison opportunities. We also identified collaboration opportunities from within the pool of existing training hosts, from either of the two open calls. Since FOSTER aims to produce content and provide services that meet that varied and distinctive needs of the very different, if interconnected, stakeholder groups in the research community, we need distinctly targeted activities that match the needs of different groups that are necessary to the infrastructures and communities that make research and its management possible. Relevant stakeholder categories include:

- University Associations
- Funders
- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- Librarians and Library Managers
- European Students and Young Researchers Associations
- Publishers
- EU Project Managers
- NGOs

These groups represent the primary stakeholders that FOSTER aims to reach and engage. Accessing and communicating with representative organisations in these categories will best achieve FOSTER's objectives to target these members of the research community, while acknowledging that they have very different levels and kinds of need, awareness, and interest in Open Science.

2. EXAMPLES OF ONGOING LIAISON ACTIVITIES

This section will list some of the liaison activities undertaken by FOSTER project partners. It is not possible to list every single action that has taken place this year, but these should give a picture of some of the important collaborative work that is happening, and will continue to happen.

Contact was made with many different organisations and projects. In several cases, nothing came of the discussion, and the other party declined to move forward (or to correspond) further with liaison activities. These contacts are not included here. Other simple or short-term activities, such as sending speculative information or marketing materials to individuals, organisations, or project managers are also excluded from this list, but may be found in the dissemination diary that is also being collated as part of WP5's efforts on dissemination.

This is not an exhaustive list of all of FOSTER's outreach efforts, but an accurate account of many of the leading and illustrative examples of ways in which the project's partners are establishing a community of stakeholders, contributors to the establishment of the FOSTER concept in European research.

APARSEN Centre of Excellence Launch

Dan North and Melanie Imming of LIBER (one of the 31 project partners) were present at the final meeting of the APARSEN project, the launch of the APARSEN Virtual Centre of Excellence, a virtual research centre for digital preservation in Europe. Dan North gave a 10-minute presentation to all partners about the FOSTER project, and was available to discuss how FOSTER can link up with and serve existing online research communities and trainers in the European Research Area.

A major project coordinated by the Alliance for Permanent Access, developing infrastructural resources for digital preservation, APARSEN also has its own training portal, overseen by Gerald Jaschke of GLOBIT (Global Information Technology). Dan North has initiated a discussion with Jaschke to share information and plan for any crossover potential between the two projects. Since, like FOSTER, APARSEN has its own portal for hosting the contents of its training events, there is no opportunity for FOSTER to import and host these materials on its own portal, but there may be opportunities for cross-promotion to ensure the outreach of our complementary activities: the two portals are similar in methodology and nature, if not in actual contents.



Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- EU Project Managers

EUDAT: European Data Infrastructure

HATII-DCC, Edinburgh-DCC, along with LIBER (who will provide liaison and advocacy support), are all involved in the next phase of the [EUDAT project](#) to deliver DMPonline and training work. They will be customising DMPonline (a tool created by DCC to help with the writing of data management plans), to include details about EUDAT services and to align it with H2020 data management planning requirements. They will also be working on systems integration between DMPonline and EUDAT services, and developing online training materials and webinars. The training materials will be relevant to FOSTER, and will also be uploaded to the Portal.



Relevant Stakeholders:

- Funders (EC, ERC, ESF, Science Europe, Knowledge Exchange, etc.)
- Research Administrators and Data Managers (EARMA, NCPs, EuroRISNet, etc.)
- EU Project Managers

European Commission Training for Project Officers

In June 2014, FOSTER partners (UMinho, eIFL, UGOE and DCC) ran a [four half-day workshops](#) as part of training courses for European Commission project officers. The EC's project officers are the liaison points between researchers and the EC, and the training was therefore focused specifically on the requirements under Horizon 2020. The events were run in collaboration with Daniel Spichtinger and Monica Tarazona Rua from the Directorate General for Research and Innovation, who provided an overview of the EC policy background. These activities will be repeated in 2015, putting FOSTER partners in contact with the people who will then mediate the process of applications for Horizon 2020, including its Open Science requirements.

Relevant Stakeholders:

- Funders
 - EU Project Managers
-

FESABID

FOSTER partner CSIC has been working with FESABID, The Spanish Federation of Societies of Archives, Libraries, Documentation and Museum Associations, for a number of years, with Reme Melero serving on their scientific committee. In May 2015, FESABID will hold its [annual conference in Gijon](#) under the title "Open culture: shared knowledge." Eva Mendez, president of the Scientific Committee and staff from University Polytechnic of Valencia applied for a FOSTER grant (since approved) to organize 3 workshops, one of which will be a free pre-conference workshop. This year the key topics of the Conference will be open science, open data, open research and open education. FOSTER as a project will also present a paper during the conference, subject to acceptance. This event could create also new links between FOSTER partners and the professionals in attendance, because the particular prospects that open science brings to evolving professions around information and data.

Relevant Stakeholders:

- Research Administrators and Data Managers (EARMA, NCPs, EuroRIsNet, etc.)
- Librarians and Library Managers

IDCC Workshop

Sarah Jones of DCC liaised with Mariëtte van Selm, Information specialist & project manager RDM Support at the University of Amsterdam library, to devise a full-day workshop for presentation at the IDCC Conference in London, February 2015. [This has been accepted](#), under the title “Comparing Notes: Training Librarians for Research Data Management and Open Science Support”, and will comprise breakout sessions and plenary talks on RDM. Dan North of LIBER will chair and introduce the day’s work under the FOSTER banner. The workshop will incorporate input from representatives of a number of different training initiatives:

- Ellen Verbakel, [Essentials 4 Data Support](#), an “an introductory course for those people who (want to) support researchers in storing, managing, archiving and sharing their research data”, hosted by [Research Data Netherlands](#), and supported by [3TU.datacentrum](#), [DANS: Data Archiving and Networked Services](#), and [SURFsara](#).
- Andrew Cox, [RDMRose](#), a “a JISC funded project to produce taught and continuing professional development (CPD) learning materials in Research Data Management (RDM) tailored for Information professionals.” This project has been completed, and the training materials are [still archived online](#).
- Robin Rice, [DIY Research Data MANTRA](#), an “online non-assessed course, crafted for the use of post-graduate students, early career researchers, and information professionals, freely available for anyone to explore on their own.”
- Stephen Grace, [SupportDM](#), “a blended learning course for those in (or expecting to be in) RDM support roles”. This was one of the outputs of TraD, a short-term JISC-funded project to provide data management training at UEL (University of East London).
- Mariëtte van Selm, [RDM Support](#), a programme of research data management training from the library of The University of Amsterdam (UvA).

These all provide good working examples of the kinds of training materials that FOSTER is supporting and incorporating into its Portal, and there are plenty of opportunities for ‘comparing notes’ on the most effective approaches to training the trainers for research data management.

The conference programme summarises the day as follows:

Workshop 3 - Full Day

Comparing Notes: Training Librarians for Research Data Management and Open Science Support

A delegate fee of £100 will be charged on booking but there is a possibility that the fee will be reimbursed if financial support is granted.

Organisers: Mariëtte van Selm, University of Amsterdam Library & Sarah Jones, Digital Curation Centre

A full day train-the-trainer style workshop showcasing five training courses for liaison librarians and other support staff on research data management and open science. The aim is to raise awareness of existing materials, give participants ideas for reusing or combining the content, and to share lessons to inform future training courses. By sharing freely available

training materials and advice on how they could be best implemented, the workshop will enable other librarians and support staff to run their own courses more easily.

The workshop will begin with a series of brief presentations to introduce existing training courses and we will invite further contributions from the floor to hear about training initiatives in other countries. The afternoon session will be more reflective. Initially a breakout discussion will consider the skills gaps and how these are addressed via the presented courses. A panel session will also consider lessons learned from implementing the courses. Each presenter will be asked to share their top tips based on what worked well and what had to be adjusted as each course evolved. The event will close with details of where all the course materials can be found to encourage others to reuse them.

- See more at: <http://www.dcc.ac.uk/events/idcc15/workshops#sthash.0UmDNr7Y.dpuf>

Relevant Stakeholders:

- Research Administrators and Data Managers
- Librarians and Library Managers

5th Luso-Brazilian conference



The FOSTER project was presented as a poster at the [5th Luso-brazilian conference about Open Access](#), at Coimbra, Portugal. After the

meeting, one FOSTER funded course took place with two workshops, Repositories and the Open Data Pilot at H2020 with Kevin Ashley and Pedro Principe and the second workshop, “How to comply with OA H2020 policy” with Victoria Tsoukala, Eloy Rodrigues and Ana Luísa Silva. This initiative disseminates the FOSTER project at a national level but also to the Brazilian members that attended the conference and workshops.

Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers



OER Conference 2015

In future years, the OER (Open Education Resources) conference will be run in collaboration with ALT (Association for Learning Technology), with whom FOSTER has also been in talks. This will be an excellent channel through which to link up various members of FOSTER's community. In 2015, it will take place in Cardiff, 14th and 15th April. Dan North of LIBER spoke with Debbie Baff, the project manager for the conference, in November, to discuss possible input from FOSTER in the form of a training workshop, or at the very list, a slot for presenting the project's work.



At time of writing, FOSTER has submitted an abstract of a poster for inclusion at the OER 2015 conference in Cardiff, and is awaiting confirmation of its acceptance. This will complement the previous poster [presented at OER 2014 by Birgit Schmidt](#). FOSTER will also contribute an article about the Portal on the OER conference website.

Relevant Stakeholders:

- University Associations
- Librarians and Library Managers
- European Students and Young Researchers Associations

Open AIRE / OpenAIRE plus

Based on task 4.6 where FOSTER project should develop links to the OpenAIRE HelpDesk and the need to share and exchange contents for the learning initiatives (face-to-face and online courses), EIFL and UMinho, as part of the OpenAIREplus consortium, have already shared the FOSTER purposes and continue to collaborate on the EC Project Managers training courses.



During Open Access Week 20-23 October 2014, the [OpenAIRE project](#), in collaboration with the FOSTER project, organised a series of one-hour webinars about the Open Access Mandate and the Open Research Data Pilot in H2020, the new OpenAIRE portal and the Zenodo data repository. Anybody could register to attend the webinars, which ran according to the following schedule:

- Monday, October 20 : [OpenAIRE portal](#), by Katerina Iatropoulou (NKUA)
- Tuesday, October 21 : [Horizon 2020 Open Research Data Pilot](#) by Sarah Jones (HATII, DCC) (in collaboration with [FOSTER](#))
- Wednesday, October 22 : [Horizon 2020 Open Access to Publications Mandate](#) by Eloy Rodrigues (UMinho) (in collaboration with [FOSTER](#))
- Thursday, October 23 : [Zenodo](#) by Lars Holm Nielsen (CERN)

The 30-month OpenAIREplus project, funded by the EC 7th Framework Programme, facilitates access to the entire open access scientific production of the European Research Area, providing cross-links from publications to data and funding schemes. Amongst its other offerings, OpenAIRE hosts a calendar of

events relevant to the Open Science and Open Access communities. This can be used to advertise forthcoming activities from the FOSTER training partners. OpenAIREplus (the successor to the original FP7 project that was charged with the task of implementing ERC and EC Open Access policies) gathers together aggregated OA research publications, and information about past and present EU projects, an invaluable tool in locating common areas of interest in other projects. FOSTER's collaboration on these webinars makes for a productive working relationship between two projects with similar goals to turn Open Access policies into good practice.



Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- EU Project Managers

OS-repositories Spanish network

OS-repositorios is a network of mostly Spanish professionals and researchers working in different fields of open access and open science. Reme Melero of CSIC was one of its founders and the organizer of national workshops around open science-related subjects under the umbrella of the network. In March 2015 they will hold [a workshop in Cordoba](#) organized jointly with REBIUN (The Spanish Academic Libraries Network), as FOSTER partner and organizer.

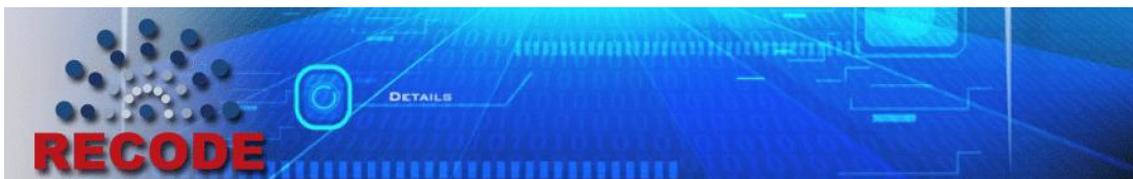
Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- Librarians and Library Managers

RECODE Project (Policy RECommendations for Open Access to Research Data in Europe):

[This project](#) (2013 – 2015) has strong crossover potential with FOSTER work, since it aims to identify the most relevant stakeholders in the Open Access community, and to facilitate the co-ordinate Open Data policies in the ERA. The project aims to “leverage existing networks, communities and projects to address challenges within the open access and data dissemination and preservation sector and produce policy recommendations for open access to research data based on existing good practice.” It held its final conference in Athens, entitled “[Open Access to Research Data as a Driver for Open Science](#)” in January 2015 but will conclude with a series of policy recommendations that will surely be of benefit

and interest to FOSTER's stakeholders. Kevin Ashley of DCC will be [on the programme of the final RECODE conference](#), and will present FOSTER's work officially. Melanie Imming from LIBER will also be in attendance.



FOSTER has maintained links with the RECODE project in a range of ways in 2014. LIBER (The Association of European Research Libraries) is a project partner of both FOSTER and RECODE, and has been well positioned to use RECODE's workshops as a platform for FOSTER information. Dan North of LIBER attended, with Susan Reilly, the project meeting of March 2014 and presented to the RECODE partners an introduction to the FOSTER project. [At RECODE's final policy meeting in Amsterdam, 25 September 2014](#), Sarah Jones of DCC and Dan North of LIBER were present to contribute to the drafting of their final set of policy recommendations to be launched at [the January 2015 conference in Athens](#).

Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Funders
- NGOs

RCAAP Project

The FOSTER Project was presented, along with its call for training courses at the general meetings of [RCAAP project](#), at Évora in February and July at Porto, Portugal. This open access initiative manages several OA repositories and journals and has a network of 70 repository managers and journal editors. They were also invited to submit contents to the FOSTER Portal.



Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- Librarians and Library Managers

The Software Sustainability Institute

HATII-DCC liaised with the Software Sustainability Institute (SSI) at the University of Manchester on a bid to the



**Software
Sustainability
Institute**

FOSTER call for an event entitled "Data Carpentry: Train the Trainer in the wild", providing a series of train-the-trainer sessions at the Genome Analysis Centre, Norwich, UK. This event was ultimately not funded, but discussions are ongoing in order to continue the collaboration with SSI. HATII-DCC are exploring further options to deliver online training with SSI, and will continue to liaise with them on the

development of online training as part of WP2 and WP4, ultimately to be delivered via the FOSTER portal.

Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- Librarians and Library Managers

Sparc Europe / LIBER Joint Workshop: “FOSTER / PASTEUR4OA: Open Access Policy for Europe: the Implications for European Research Libraries”, LIBER Conference, Riga, 3 July 2014.

Dan North helped to organize [this 3-hour session](#) with SPARC-Europe’s [Alma Swan](#). This was an extensive collaboration between the PASTEUR4OA project, and FOSTER. There are ongoing connections and shared personnel between these two projects. If FOSTER is the downstream initiative that seeks to help new researchers and delivery mechanisms to improve their skills and facilities, PASTEUR4OA works upstream to analyse and influence Open Access policies across the European Research Area. After a short introduction, during which we outlined the key points of Horizon 2020 (such as the most relevant funding calls for LIBER members) and the aims/objectives of the two projects, we arranged discussions in café-style, with a different expert at each table, and the chance for delegates to ask questions and engage in discussion with other professionals from a range of fields and national contexts. Our hope was that this would be a much more interactive and productive approach than if we had delivered a series of talks from the front of the room.



Photo Credit: Dan North CC-BY

This workshop sought to explain the roles that librarians, library/data managers can play in mediating the sometimes complicated world of Open Data and Open Access in their everyday interactions with researchers. We ran three separate cycles of discussions: after 30 minutes, everybody could move to another table for a different topic. It was noted that, although it was a good opportunity to introduce and raise awareness of the projects, and how Horizon 2020 might shape the requirements for research funding in the next decade, it was also a chance to hear from dozens of librarians from all over Europe. Their experiences are extremely diverse, and it will be crucial to the success of these projects in the next two years that we learn from and respond to those experiences. The workshop was thus a good dissemination exercise, but it also put the project partners in contact with a number of libraries who went on to contribute proposals for further training events to the second FOSTER call in October, and with whom the project will continue to have contact. In addition, the workshop cemented the existing links between PASTEUR 4OA and FOSTER: the work under PASTEUR4OA to revise and update the ROARMAP (Registry of Open Access Repositories Mandatory Archiving Policies), is mutually supportive of FOSTER task 2.5 to improve the mapping of OA policies across the European Research Area.

These are the experts who delivered the training at this workshop, along with their institutional affiliations, demonstrating the range of personnel working together:

Topics	Expert
FOSTER	Dr Dan North (LIBER) Dr Eloy Rodrigues (University of Minho) Iryna Kuchma (EIFL) Vanessa Proudman (SPARC Europe)
PASTEUR4OA	Lars Bjornshauge (SPARC Europe) Dr Victoria Tsoukala (EKT) Dr Alma Swan (SPARC Europe)
OA in Horizon 2020: - The policy - Institutional responsibilities	Jan-Erik Frantsvåg (University of Tromso) Niamh Brennan (Trinity College Dublin) Megan Hunt (EOS, ex-Exeter University Library) Dr Elena Giglia (University of Torino)

Relevant Stakeholders:

- Librarians and Library Managers
- Research Administrators and Data Managers

2.2 ASSOCIATIONS

ALT Association for Learning Technology

ALT promotes research and influences policy related to communication technologies used in education at all levels, including higher education and research. Their membership comprises over 900 individuals and 225 organisations, and their annual conference will next take place in Manchester, UK, September 2015.



In November, Dan North of LIBER met with Maren Deepwell, chief executive of ALT, and Martin Hawksey of JISC to discuss possible liaison activities between ALT and FOSTER. The following decisions were reached:

- ALT issues a regular online newsletter to its members (over 900 individuals and 225 organisations). FOSTER will contribute an article on the project for inclusion in the February 2015 edition, to promote the second calendar of FOSTER-sponsored training events. The article will summarise the project goals and focus on some of the events most relevant to ALT members.
- As part of its Open Education Special Interest Group, ALT is in close collaboration with the OER (Open Educational Resources) conference scheduled for Cardiff in April 2015. Dan North is in contact with Debbie Baff, the conference organizer, to discuss options, with a possible aim for FOSTER to contribute a proposal for a workshop or training session to the conference, and at the very least to set up some networking or cross-promotion.
- The ALT conference takes place at Manchester University in September 2015. They will accept proposals for papers and workshops until March. FOSTER will consult on the most appropriate workshop content to offer and discuss with ALT in early 2015 to see what is needed and what would most suit the needs of ALT members. From these ongoing discussions, FOSTER partners will be able to design a targeted workshop or presentation for inclusion at the conference.
- ALT also run lunchtime webinars for their members on a monthly basis, and FOSTER will plan to contribute to one of these later in 2015 as one offshoot of their contribution to the September conference.

Finally then, FOSTER and ALT agreed a “wishlist” of the liaison activities which they would like to bring out of their initial meetings:

1. **Networking:** Cross-promotion of our activities to our respective networks of individuals and institutions.
2. **Workshops/Training:** A platform for the work we are carrying out as trainers/speakers.
3. **Conference Participation:** Having a presence at major international conferences is an excellent way to promote the project widely.
4. **Long-term collaboration** and alignment of interests/activities between FOSTER and ALT.

Relevant Stakeholders:

- European Students and Young Researchers Associations

- University Associations

EARMA European Association of Research Managers and Administrators

This association represents the interests of those who provide support for researchers in universities, libraries and other institutions. They form “the interface between research funding organizations and the scientific community, bridging cultural and legal differences between countries, and between academia and industry, contributing to policy consultations, and managing the smooth running of research projects.” The EARMA annual conference is scheduled to take place 28th June – 1st July 2015 in Leiden, Netherlands. This is immediately after the LIBER conference, which many of our consortium partners attend, but could be an excellent forum for sharing information, expertise, and workshop input.



In October 2015, Dan North of LIBER met with Anna Groeninx van Zoelen of Leiden University to discuss the mutual interests of FOSTER and EARMA. She outlined how professionalisation of the roles of research managers and administrators within universities was a key concern. It was agreed that training could be specifically targeted at EARMA members, at their annual conference, and polled the relevant working groups to ascertain their needs and interests. These working groups delivered a list of topics that EARMA members regularly report as amongst those they most need assistance and guidance for. Dan North drafted and submitted, with assistance from FOSTER consortium partners, an abstract for an EARMA workshop with FOSTER trainers. This was accepted in December 2014, and arrangements for the workshop will be finalized in the early months of 2015. It is provisionally titled “FOSTER: Managing Open Science for Horizon 2020”, and will be led by Dan North of LIBER and Sarah Jones of DCC, with an invited speaker from the European Commission to advise on Horizon 2020 legislation. This two-hour workshop will focus primarily on a session on writing a data management plan within the requirements of Horizon 2020, one of the main areas of need and interest identified by EARMA’s own members.

Relevant Stakeholders:

- Research Administrators and Data Managers
- University Associations

EMSA and EFPSA

EIFL has established collaborative links with [European Medical Students' Association](#) (EMSA), which gathers over 100 member medical faculties from around Europe, and with [European Federation of Psychology Students' Associations](#) (EFPSA), which currently consists of 32 psychology students associations. The primary objectives are to set up Open Access training as core projects of the associations. In October 2014, three FOSTER training sessions on Open Access were conducted at the EFPSA Joint Executive Board and Member Representatives' Meeting in Serbia. EIFL has played a key role in designing open access advocacy campaigns and training programmes on Open Access that will be implemented by European psychology students' associations, complementing [the work that EFPSA already carries out in this area](#).

Relevant Stakeholders:

- University Associations (LERU, COIMBRA, EUA, EAIE, etc.)
- European Students and Young Researchers Associations

EuroScience Open Forum

The EuroScience OpenForum took place in June 2014 in Copenhagen. This biennial conference is Europe's largest general science event, with around 4,500 delegates and 30,000 visitors. The FOSTER project was presented at The European Young Researchers platform meeting as part of ESOE, to an audience that included the following organizations in attendance:

- The Marie Curie Fellows Association (MCFA): <http://mcfa.eu/>
- European Educational Research Association: <http://www.eera-ecer.de/>
- The Initiative for Science in Europe (ISE): <http://www.initiative-science-europe.org/>
- Young Academy of Europe: <http://www.yacadeuro.org/>
- European physical society: <http://www.eps.org/>
- Scottish Crucible: <http://www1.hw.ac.uk/scottishcrucible/>
- CARE – Careers Advisers supporting Researchers in Europe: <https://www.linkedin.com/groups/CARE-Careers-Advisers-supporting-Researchers-6613591>

European Young Researchers Platform (EYRP)

Tuesday, June 24 12.00 - 13.15
Venue: EuroScience Room, Carlsberg Academy

Grass-root organisations and learned societies have a role to play in providing information, advice and support to young scientists, but also to advocate their needs and offer possible solutions to stakeholders and policy makers.

EuroScience is inviting young researchers, grass-root organisations and learned societies to a session where we can exchange information and discuss policy issues that can further promote and support young researchers in Europe. The aim of the EYRP is to deliver young researchers message with one voice, thereby obtaining more visibility and impact.

Organisers / Speakers
EuroScience

Relevant Stakeholders:

- University Associations
- European Students and Young Researchers Associations

Portuguese Association of librarians, Archivists and Documentalists

FOSTER has also been presented at the Portuguese Association of librarians, Archivists and Documentalists, on the courses about research data management that impacted 25 professionals interested in managing research data at their institutions.



associação portuguesa de
bibliotecários, arquivistas e documentalistas

Relevant Stakeholders:

- Research Administrators and Data Managers
- Librarians and Library Managers

2.3 MISCELLANEOUS LIAISON ACTIVITIES

Creative Commons

Gwen Franck of eIFL has been working for Ghent University Library on several projects such as Google Books and Europeana. For Ghent University, she served as project assistant for OpenAIRE. Within the scope of this project, she co-started Open Access Belgium, aiming to spread the word about Open Access for scientific research in the Belgian research community. Since 2013, she has been the regional coordinator for Creative Commons in Europe, offering assistance and advice to the CC community, particularly in the development of training proposals. She is therefore able to maintain regular communication and consultation between FOSTER and CC on issues of copyright and licensing that will be especially important to the wider issues of Open Science.



Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Librarians and Library Managers
- Publishers
- NGOs

DCC Edinburgh

Throughout 2014, DCC-Edinburgh has presented FOSTER to a number of organisations. Kevin Ashley's talk on Research Data at the Danish E-infrastructure Corporation (DEIC) Annual Conference (Middelfart, Denmark, September 2014) formed part of an ongoing dialogue towards developing national infrastructure in Denmark to support research data sharing. Kevin Ashley also spoke at the REBIUN annual conference in Madrid, which has led to continuing negotiations towards proposals for a H2020 project on curation curriculum. Martin Donnelly delivered two seminars on Horizon 2020 Open Access Requirements, "Research Data Management: a gentle introduction" & "Horizon 2020 requirements for open access to publications and open data pilot" at University College Cork, Ireland (November 2014), to an audience of around 40 scholars, researchers and administrators. DCC-Edinburgh were also major contributors to FOSTER workshops at Coimbra, Portugal ("Research Data for Repository Managers", October 2014), and Royal Holloway University of London, UK ("Open Access for REF2020 and Research Data Management: What do researchers need to know", October 2014). Kevin Ashley also addressed an audience of around 150 delegates of the ICKM (International Conference on Knowledge Management) in Antalya, Turkey in November, demonstrating the breadth of DCC's contact and engagement with data management practices and institutions across the European Research Area.

Relevant Stakeholders:

- Research Administrators and Data Managers
- Librarians and Library Managers
- EU Project Managers

ICM – Uniwersytet Warszawski – Poland

Staff of the University of Warsaw have given more than 20 talks on Open Science at workshops and conferences across Poland in 2014. In March 2014, they collaborated with [CeON](#) (The Centre for Open Science), based at Warsaw Uni, to organize a one-day conference, “[Open Science to Meet Future Challenges](#)”.



On 16th December 2014, ICM co-operated with the Library of Poznań University of Technology and the consortium [BazTech](#) (which manages a bibliographic database and full-text journal database, containing citations from Polish technical journals on engineering, technology, sciences and the environment), to present a seminar on “How to improve impact and scope of scholarly journals?”

Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- Publishers

InformALL

HATII-DCC is a member of this UK-based working group (led by the Research Information Network), InformALL (<http://www.researchinfonet.org/infolit/ridls/>), and provides an update on how the outputs have been used within the project as well as providing feedback received. They have reused a version of the InformALL criteria in describing and evaluating training courses in the WP4 calls for FOSTER-sponsored training.



Relevant Stakeholders:

- Open Science/ Open Access Initiatives
- EU Project Managers
- NGOs

The Open Data Institute

HATII-DCC has liaised with the Open Data Institute (ODI), resulting in a bid to the FOSTER call for an e-learning resource called “The Open Data Toolkit”. DCC will provide research, advisory and reviewing support to ensure that the content and tools produced for this resource serve the needs of the research community and are widely disseminated. The London-based ODI is a high-profile organisation primarily concerned with training and advocacy in the arena of Open Data. These discussions are ongoing, working towards the development of online training as part of WP2 and WP4.



Relevant Stakeholders:

- University Associations
 - Open Science/ Open Access Initiatives
 - Research Administrators and Data Managers
 - EU Project Managers
 - NGOs
-

Portuguese Open Access Task Force

This national task force was created during the Medoanet project and has continued to meet every year. The FOSTER project has been presented to all the participants, composed of almost 20 persons from universities, institutes, foundations, funders. This initiative promotes the development of national OA policies aligned with the H2020 OA policy. This meeting is also related to the PASTEUR4OA project in order to organize a meeting dedicated to OA policies and another focused on research institutions.



Relevant Stakeholders:

- Open Science/ Open Access Initiatives
 - EU Project Managers
 - NGOs
-

PT-CRIS / FCT

The FOSTER project has also been presented and considered at the [PT-CRIS meetings and discussions](#). This group of research institutions is led by FCT, the main funder at national level in Portugal, and is designing a national infrastructure (named PT-CRIS), [based on the concept of a CRIS \(Current Research Information System\)](#).



Relevant Stakeholders:

- Funders
- Open Science/ Open Access Initiatives
- EU Project Managers
- NGOs

Social Media & Online Contact

The FOSTER partners have collaboratively maintained a strong social media presence that serves as glue for the various organisations that operate in similar communities to FOSTER. FOSTER's Twitter account ([@fosterscience](https://twitter.com/fosterscience)) has, at time of writing, [642 followers](#), most of them researchers, research organisations and Open Science advocacy groups.

The screenshot displays the Twitter profile for Foster Open Science. The profile header includes the name 'Foster Open Science', the handle '@fosterscience', and the text 'FACILITATE OPEN SCIENCE TRAINING FOR EUROPEAN RESEARCH'. It also shows the location 'European Research Area' and the website 'fosteropenscience.eu'. The profile statistics are: 245 tweets, 468 following, 642 followers, and 169 favorites. The main content area shows a list of tweets, including retweets and original posts from other users like Mikael K. Elbæk, Dorothy Bishop, Open Access Network, and Daniel Graziotin.

The [Facebook site](#) is equally active, though it has fewer followers. While Twitter's microblogging platform allows short messages to be relayed from events and conferences as they happen, creating the sense of real-time shared information exchanges, the Facebook feed offers a more stable, scrolling series of updates, articles, and images related to the FOSTER project.

In addition to these official channels of communication, FOSTER partners are also active individually on Twitter and Facebook, and on LinkedIn, allowing information and contact (including both open

communication with a general audience and direct communication with individuals) to be handled collectively.

The [FOSTER website](#) has also begun to serve as the primary public face of the community of partners, gathering the project materials, including [presentations](#), project [deliverables](#), and other [project materials](#), all of which are available for download by anyone with access to the Internet. A [rolling news feed](#) publishes updates on forthcoming events and activities, and the site links directly to the FOSTER Portal, which is still under construction but will ultimately be the main repository for the training materials created and collated under the FOSTER banner. One task under WP4 is to provide a Helpdesk to maintain community support as the Portal develops and provides more and more services to researchers and trainers. Collaborative work has taken place with [OpenAIREplus](#) and [OpenAIRE 2020](#) projects to enable the use of the [OpenAIRE Helpdesk](#) and [OpenAIRE FAQs](#). This will help to reduce duplication of work.

These efforts have substantially contributed to the generation and sustenance of a community of shared interests, and since community building is a key aspect of the FOSTER goals, social media's ability to link people and ideas is a valuable tool for directing interested parties towards the work of FOSTER and its partners. Rather than targeting individuals for liaison, social media and other online resources create a stronger image of cohesive communication and community, a stable picture of ongoing activities that are being undertaken by partners who are otherwise separated by geographical distance.

Relevant Stakeholders:

- University Associations
 - Funders
 - Open Science/ Open Access Initiatives
 - Research Administrators and Data Managers
 - Librarians and Library Managers
 - European Students and Young Researchers Associations
 - Publishers
 - EU Project Managers
 - NGOs
-

SPARC Europe

FOSTER was represented by SPARC Europe staff members at a number of events in the second half of 2014, achieving prominence for the project as it gathered momentum, promoting the training calendar of events, and opening new points of contact with open access initiatives across Europe. These events include:

- OA Course at 14th EAHIL ([European Association for Health Information and Libraries](#)) Conference, "[Divided we fall, united we inform - Building alliances for a new European cooperation](#)", Rome, 10 June 2014;
- [SPARC Europe/LIBER Joint Workshop on the FOSTER and PASTEUR4OA Projects](#), LIBER 2014 Conference, Riga, 1 July 2014 (*see separate note above*);
- [University of Cyprus Open Access event](#), 24 October 2014;
- [3rd National Open Access Workshop](#), Presidency of the Turkish Higher Education Council, Ankara, Turkey. 20-21 October 2014; with UMinho participation.
- [Open University Open Access event](#), Milton Keynes, UK. 28 October 2014;
- [Croatian Ministry of Science, Education & Sport Open Access event](#), Zagreb, 10 December 2014.

SPARC Europe are now planning to liaise with [SCONUL](#) (The Society of College, National, and University Libraries), [RLUK](#) (Research Libraries UK), [ARMA](#) (Association of Research Managers and Administrators), and [CILIP](#) (Chartered Institute of Library and Information Professionals)

Relevant Stakeholders:

- University Associations
- Open Science/ Open Access Initiatives
- Research Administrators and Data Managers
- Librarians and Library Managers
- European Students and Young Researchers Associations
- EU Project Managers

University of Barcelona

FOSTER partner CSIC has maintained its longstanding ties with the University of Barcelona on various liaison activities. Reme Melero joins a group of professors from the Faculty of Documentation and Librarianship studies, which forms with CSIC a working research group, known as [Acceso Abierto](#) / Open Access to Science. Their activities involve research projects, organizing workshops for librarians and editors to create awareness of open access issues. For example Barcelona submitted a successful application for a FOSTER grant [to organize a workshop](#) in which Reme Melero participated.

Relevant Stakeholders:

- University Associations
- Open Science/ Open Access Initiatives
- Librarians and Library Managers

3. PROJECTIONS FOR FUTURE LIAISON ACTIVITIES

If the project is to succeed in its objectives, the partners will need to maintain contact and preserve relationships with collaborating organisations in order to secure, for example, the place of the FOSTER Portal in the constellations of online research tools available to trainers and researchers.

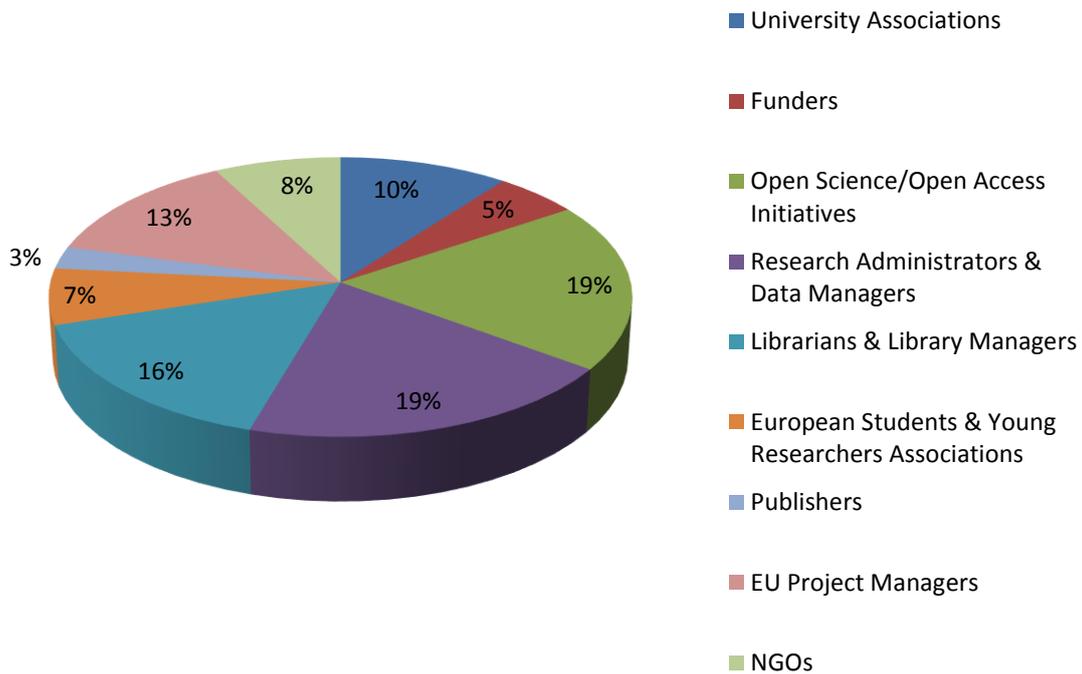
In 2014, 17 workshops and events in 13 countries were selected from an open call for FOSTER-sponsored trainings. A total of around 1500 people participated. In January 2015, the calendar of events for the second round of FOSTER-sponsored training will be published. The organisations selected for these events, whether they are libraries, university departments, research societies or other professional bodies, will be key sites for FOSTER liaison activities. They bring together noted experts and FOSTER speakers to address a diverse range of international audiences and research communities; they provide the opportunity for meetings between like-minded participant organisations and communities; they generate recorded content for the FOSTER Portal that enhances the dissemination potential of the project's outcomes; they create the bedrock for further activities that will cement awareness of and facility with the principles and practices of Open Access in Europe.

The first Horizon 2020-funded projects are beginning at the time of completion of this document. These will provide new opportunities for collaboration, liaison and dissemination as new communities, sites of expertise and project activities are established. Like many other projects, the success of FOSTER depends upon uniting the efforts of these projects in shared labour to reduce dispersal and dissipation of information. For example, ePROceed is a new proposal being submitted to the European Commission under H2020-INFRA-SUPP-2015-1: New professions and skills for e-infrastructures. The project, if funded, will look to build upon some of the content submitted to the FOSTER portal. Birgit Schmidt (COAR) and Susan Reilly (LIBER) are core partners in this consortium, which may provide a strong platform for promoting FOSTER's work.

The reporting of FOSTER partner activity has been rather variable at times in the first year, for the following possible reasons: 1) The diffuse nature of the activity – some liaison work might happen at the very informal level of conversation and interaction at conferences, which might not be reported as significant, but can have important roles to play in building connections and relationships between organisations; 2) The dispersed positions of the project partners – FOSTER's partners are operating across 8 different countries, in various capacities, and on a range of projects, and coordinating responses in a timely and consistent manner can be difficult. To combat this, we have produced a spreadsheet, shared on Google Drive, enabling partners to log activity as and when it happens, and to update the liaison with any further contact or developing activities in the future. This will be monitored by the task leaders in the final year of the project to ensure that promising leads are followed up and further liaison activities can be logged or identified.

Country	Name	Role	Contact Information
USA	National Science Foundation (NSF)	Advocacy	nsf.gov
Austria	Open Access Network Austria	Advocacy	oan.austria
Netherlands	Open Access Society Publishers Association	Advocacy	oaspa.org
United Kingdom	Open Data Institute	Advocacy	odi.org.uk
United Kingdom	Open Knowledge Foundation	Advocacy	okfn.org

Liaison Activities by Stakeholder



The table above shows the liaison activities recorded so far, arranged by relevant stakeholders. This is not an exhaustive list, and the “targeted stakeholders” category is not a precise one (activities may address a wide variety of stakeholders, for example, and there is no quantifiable “unit of liaison”), but it should give an indication of how effectively the work has been divided up and focused so far. The bulk of the liaison work so far seems to have been directed towards data managers, library managers and Open Science/ Open Access initiatives, which is wholly in accordance with FOSTER objectives, but more outreach work may be required to make the most of engagements with European Students and Young Researchers Associations.

The following “wishlist” of actions will serve as recommendations that will help to improve, develop and strengthen liaison activities in the second and final year of the project, Months 13-24:

- To continue to contact and engage with parallel EU projects, conferences and associations to forge new links and relationships. Target members of stakeholder groups poorly represented so far (see table above).
- Ensure that new information about the project is made available promptly to liaison partners. For instance, early in 2015, as part of Deliverable 2.3, content and learning objectives will be formally defined and will begin to drive the creation, curation and presentation of the training programmes that will populate the FOSTER portal; it is important to keep the community engaged and informed, but also to demonstrate through dialogue how these programmes will benefit their organisations, and what they themselves can contribute to the FOSTER concept.
- Record all liaison activities in the FOSTER community contact list, which includes boxes for updates and follow-ups to initial meetings and discussions. This is a shared record of liaison activities that will help to maintain accessible information about ongoing liaisons: this will also help to improve communication between partners and work packages.

- Use the FOSTER training calendar to target organisations who have already demonstrated, through their participation, their shared interest in the FOSTER concept. This may include those who have submitted unsuccessful applications but may nevertheless be productive partners.
- Make follow-up contact with *trainers* from FOSTER-sponsored events to find out how the events were received and how they might cascade the FOSTER concept at future events. Also make follow-up contact with *participants* from FOSTER-sponsored events to find out how they were helped, how they might implement the training at their own institutions, or to find out what could be improved for future trainings.
- Produce a mailing list for all project managers, organisations, institutions and individuals that have liaised with FOSTER over the two years of the project. This can be used for specific, even stakeholder-grouped mailings about the final outputs of the project, to ensure that they are taken up and disseminated further by the community. In particular, this contact should be made at the time of the full launch of the FOSTER portal to invite their use of its training contents, and to solicit feedback in its early months.
- Use the FOSTER community contacts to promote the [Speakers Directory](#), and thus promote the abilities of FOSTER members: update the Speakers Directory to incorporate information about the communities with which each individual is in contact, stressing the extent of their connections.
- Select members of the FOSTER community to test and give feedback about the FOSTER portal as it develops. Depending upon the schedule for the uploading of new contents, it would be helpful to have these surveys in place by month 18, to enable changes to be made in response to user feedback. It will be helpful to use the community contacts in order to ensure a range of responses from parties we know to be interested in using the Portal. We will need input from the community in gathering feedback on the Portal contents and identifying the essential courses that need to be developed within the consortium.

One significant goal should be to ensure that by the time the FOSTER Portal reaches full maturity (i.e. when it is heavily populated with training materials that can be exploited by the broader research community), the targeted stakeholders will be embraced by a cohesive network of contacts that can help to cascade awareness of the FOSTER contents, and to promote uptake of the training courses it carries. An active community of learners and trainers, steadily built around the central informational hub of the FOSTER Portal will be a key indicator of the project's success.

4. CONCLUSION

The success of these liaison activities should be demonstrable through increased awareness of the work of FOSTER, and the presence of the FOSTER portal, amongst members of the targeted knowledge communities, in increased traffic from appropriate stakeholders to the relevant resources on the FOSTER portal, and in the consortium's ability to benefit from, and contribute to ongoing activities as part of a broader Open Science movement. These co-operative efforts are developing work towards FOSTER's flagship initiatives, such as train the trainer, or advising applicants on H2020 mandates.

Liaison activities should do the work of smoothing the joins between projects that might otherwise be containing their efforts within their own networks. The overlaps, exchanges and intersections between policy-based projects such as [RECODE](#), [PASTEUR4OA](#), training initiatives like the [APARSEN Virtual Centre of Excellence](#) and [FOSTER](#), bonded by infrastructural support from [OpenAIRE](#), [COAR: Confederation of Open Access Repositories](#), or [Open Access Button](#), should produce tangible change and development in institutional support for Open Access at the national, governmental, and local levels. These efforts link advocacy to action, and policy to practice.

Finally, liaison activities should be observably assisting in the spread of information about the project, and also increasing traffic to the FOSTER Portal. They should relate directly to the other dissemination activities. The first year of the project has seen a wealth of community engagement, collaboration and communication between the FOSTER partners and many institutions and parallel projects. The second year will move towards development and consolidation of these efforts, in order to secure the dissemination of FOSTER work, bolstered by ongoing evaluation of FOSTER by the maintenance of contact with, and feedback from, this community. Work will continue in the second year of the project to enhance FOSTER's public profile, to increase traffic to its Portal, to strengthen relationships and collaborations with stakeholder organisations and parallel projects, to monitor the development of future projects under new schemes supported by Horizon 2020.